Markets and Municipalities A study of the behaviour of the Danish municipalities

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	Task:	Mark	Market orientation		
		full	some	none	answer
1.	Fire brigade Tenders or private production	176	3	93	0
2.	Library book acquisition Municipal library gets non-standard price reduction	111	2	134	25
3.	Library book binding Municipal library gets non-standard price reduction or producer is appointed after search for cheapest	93	2	137	40
4.	Purchases of »normal« goods Municipality gets non-standard price reduction	48	189	9	26
5.	Ordinary household refuse collection Tenders or private production	243	3	23	3
6.	Special household refuse collection Tenders or private production	136	0	86	50
7.	Collection of garden garbage from households Tenders or private production	114	0	89	69
8.	School sweeping/cleaning Tenders or private production	83	12	174	3
9.	Transport for the elderly and handicapped Tenders or private production	188	34	25	25
10.	Ambulance service Tenders or private production	172	14	35	51
11.	Transport of school children Tenders or private production	201	22	34	15
12.	Transport of goods Tenders or private production	64	30	69	109

Table 1. The 12 tasks used to measure MO, the market orientation

Note:

Item 4: The purchase of stationary, office machines, food, ..., etc, covers goods sold in the shops as »ordinary« *private goods* as well. Item 11: The Danish school bus system covers only pupils living more than 3 km from the school, so it covers much fewer than in the US, and it is often done by taxi services.



Note: The horizontal axis give 5% intervals for the MO-variable. The vertical axis give the number of observations in each interval. The curve drawn shows a normal distribution with the same mean and standard deviation.

Figure 2. A map of Denmark showing the three categories: From least to most market orientated municipalities.



Note: The reader should compare with a more regular map to see the location of towns and rural areas. The Island of Bornholm has been moved from the Baltic into the Kattegat to keep the map reasonably compact. The three municipalities, who declined to answer, are Thyholm (purely rural), Ringkøbing (with a town and much tourism) and Hørsholm (a wealthy low tax suburb of Copenhagen).



Figure 3. Relationship between MO (market orientation) and Wal (welfare coalition)

Table 2. The connection between the six hypotheses and the basic theory

Hypothesis	+ Cost savings (up)	- Political costs (down)	Success
H1. Modernization H2. Diffusion H3: Inertia	Larger if markets are deeper Knowledge has to spread	Lower, if others do the same Easier to do the same as before	Yes Yes No
H4: Political ideology H5: Welfare coalition		Low for Right, high for Left Higher the larger the fraction	No Yes
H6: Pressures		Lower, if forced to do it	Yes

MO-variable is	Expected	Effect (in %) on	P-value	Prediction			
influenced by:	sign (Es)	MO-variable		right wrong		tie	
H1 Modern vs traditional							
V1 Mtb	+	+0.31	4.36	52.6	45.5	1.9	
V2 Mpr	-	-0.66	10.56	52.5	45.5	2.0	
V3Mpub	-	-0.50	9.89	51.1	45.9	3.0	
V4 Mtra	+	-0.16	wrong	49.6	46.1	4.3	
V5 Mpop	+	+6.97	1.71	55.8	42.8	1.3	
V6 Murb	+	+0.12	22.35	49.5	46.8	3.7	
	-	H2 Diffusion channe	els	_			
V7 Dkm	-	-0.18	0.01	59.0	40.2	0.9	
V8 Dnab	+	+0.31	0.12	56.0	38.5	5.4	
		H3 Inertia					
V9 Ilp	-	-0.42	42.04	37.0	36.9	26.1	
V10 Ipp	-	-0.33	39.64	39.8	38.2	22.0	
		H4 Ideology					
V11 Pm	+	+2.30	32.93	24.9	22.8	52.4	
V12 Ppm	+	+0.06	48.49	30.3	27.1	42.6	
V13 Pco	+	+6.92	11.45	22.3	16.9	60.8	
V14 Pmaj	+	+0.14	32.89	47.2	44.9	7.9	
V15 Prw	+	+0.17	17.60	50.9	45.0	4.1	
		H5 Welfare coalition	n				
V16 Wpub	_	-0.53	12.78	50.8	45.7	3.5	
V17 Wtra	-	-0.76	1.69	54.3	44.5	1.1	
V18 Wal	-	-0.60	1.39	54.4	44.5	1.1	
		H6 Pressure					
V19 Rt	+	-1.41	wrong	48.2	46.2	5.6	
V20 Rct	+	-6.05	wrong	50.6	42.5	6.9	
V21 Rmo	_	-1.65	12.31	51.9	46.1	2.0	
V22 Rcmo	-	+0.74	wrong	49.4	46.3	4.3	
V23 Rpop	+	+3.68	0.06	59.9	39.4	0.7	

Table 3. Univariate results. The effect on the MO-variable of each of the 23 variables

Note: Significant results at the 5%-level (in the one-sided test) in column three are bolded. Coefficients with wrong signs have p-values above 50% - we here write »wrong«. The program uses the term »concordant« for our »right« prediction and »discordant« for »wrong« prediction.

	Model 1		Mod	lel 2	Mod	lel 3	Model 4		Mod	Model 5	
	Effect	P-val.	Effect	P-val.	Effect	P-val.	Effect	P-val.	Effect	P-val.	
V3 Mpub	-0.86	8.88					-1.09	0.86			
V5 Mpop	+5.05	10.75					+11.20	0.15	+7.5	1.34	
V7 Dkm	-0.09	5.34	-0.14	0.23							
V8 Dnab	+0.18	6.69			+0.26	0.60			+0.23	1.39	
V18 Wal	+0.08	43.17							-0.64	1.26	
V23 Rpop	+2.22	4.77	+2.47	1.87	+3.19	0.28					
Right	62	.2	61	.6	62	.2	59.	5	61	.3	
Wrong	37.3		37	.8	37.	32	39.	7	38	8.2	
Tie	0.	5	0.	.6	0.	6	0.9)	0.	.5	

Table 4. Combining the explanations

Note: Defined as in Table 3.

Figure 4. Relationship between Wal (welfare coalition) and Rpop (change in population)





tie						
M P						
H1 Modern vs traditional						
2.9 2.8 1.3 13.7						
2.8 2.2 1.2 1.3						
9.8 7.7						
0.2 0.8 2.0 5.0						
0.2 27.7 8.7 21.0						
9.652.93.934.20.763.75.726.54.04.0						
3.42.40.523.01.22.3						
3.3 3.3 3.3 7.7 5.7 1.6 2.0 1.3						
0.7 5.7 1.0 3.4 0.5 1.2 3.3 3.3 5.7 2.0						

Table 5. The metropolitan area (M) versus the provincial country (P)

Notes: See Table 3.

Table 6. Some specific general and neighbour effect								
Area of specific market orientation	Effect (%) on	P-value	Predi	Prediction in percent				
-	MO-variable	in t-test	right	wrong	tie			
Specific degree of ma	Specific degree of market orientation explained by (same)							
specific degree of market	t orientation in ne	eighbour m	unicipaliti	es				
Fire brigade	+1.72	0.01	75.5	17.3	7.1			
Library book acquisition	-0.31	wrong	49.6	40.4	10.0			
Library book binding	-0.10	wrong	45.4	43.3	11.3			
Purchases of »normal« goods	+0.04	36.55	45.8	42.7	11.5			
Ordinary household refuse collection	+0.40	0.05	54.1	16.9	29.0			
Special household refuse collection	+0.25	11.35	49.9	38.9	11.2			
Collection of garden garb. from househ.	+0.43	2.28	52.3	37.0	10.7			
School sweeping/cleaning	+0.65	0.11	54.9	32.4	12.7			
Transp. for the elderly and handicapped	+0.15	15.63	42.4	37.0	20.6			
Ambulance service	-0.25	wrong	44.5	26.5	29.1			
Transport of school children	+0.50	0.14	55.0	25.9	19.2			
Transport of goods	+0.07	28.59	46.6	44.4	8.9			
Specific degree of	Specific degree of market orientation explained by							
general degree of market	t orientation in ne	eighbour m	unicipaliti	es				
Fire brigade	+0.44	0.01	59.8	35.0	5.1			
Library book acquisition	-0.04	wrong	47.2	45.7	7.1			
Library book binding	+0.25	3.14	54.6	39.9	5.5			
Purchases of »normal« goods	+0.08	22.06	50.5	43.8	5.7			
Ordinary household refuse collection	+0.12	3.40	60.0	35.0	4.9			
Special household refuse collection	+0.07	30.88	48.9	45.2	5.9			
Collection of garden garb. from househ.	+0.19	10.73	52.1	42.3	5.6			
School sweeping/cleaning	-0.05	wrong	47.6	45.8	6.6			
Transp. for the elderly and handicapped	+0.11	14.75	51.1	42.5	6.3			
Ambulance service	-0.10	wrong	52.1	42.4	5.5			
Transport of school children	+0.19	2.91	56.4	38.9	4.7			
Transport of goods	+0.06	34.55	46.7	47.3	6.1			

Table 6.	Some s	specific	general	and	neighbour	effect
			G · · · ·		- 0	

Notes: See Table 3.

T&F - Markets and Municipalities

	Name	Definition	Unit	ES
H1	Mtb	tax base. Average net income per capita, defined by the tax law as the municipal tax base - within wide limits the municipality can decide the level a proportional income tax on that base	1000 kr	plus
	Mpr,	share of agriculture and fishing in total employment	рр	minus
	Mpub	share of public sector in total employment	рр	minus
	Mtra	share of tradables sector in total employment. »Tradables« are goods competing with goods produces abroad.	рр	plus
	Мрор	logarithm (natural) of 1995 population size	ln(pop)	plus
	Murb	urbanization. Share of population living in towns, as per zoning laws	рр	plus
H2	Dkm	distance to major city, in kilometres	km	minus
	Dnab	average MO-variable in neighbouring municipalities	рр	plus
Н3	Пр	the number of election periods (lasting 4 years) the present lord mayor has ruled. The poll was made toward the end of an election period. It is thus period one. The data goes back to the municipal reform 1973	Integer	minus
	Ірр	the number of election periods the same party has provided the lord mayor. Calculated as Ilp. Note that: Ipp \geq Ilp	Integer	minus
H4	Pm	political party of mayor on left/right scale	binary	plus
	Ppm	political party of mayor on 6-point scale	6 points	plus
	Pco	the left/right orientation of the majority in the municipal council	binary	plus
	Pmaj	the relative size of the majority	рр	plus
	Prw	the proportion of seats held by right wing politicians	рр	plus
Н5	Wpub	public sector employees as share of voters, that is in population above 17 (note that Mpub and Wpub only differ as to denominator)	рр	minus
	Wtra	share voters receiving main income from public transfers - at least for a part of the year	рр	minus
	Wal	sum of two previous variables V16 + V17	рр	minus
H6	Rt	level of the municipal tax rate 1995	рр	plus
	Rct	change in municipal tax level	рр	plus
	Rmo	monetary assets per capita	1000 kr	minus
	Rcmo	change in municipal per capita cash-holdings, 1990-95	1000 kr	minus
	Rpop	relative net change in population size,	pp	plus

Appendix Table: The 23 variables

Notes: »Es +« means that the expected sign is positive, that is $\partial MO/\partial Mtb > 0$.